# Gibraltar Heritage Trust Annual Report

2010/2011



The Trust's office is at: The Main Guard 13 John Mackintosh Square Cibraltar

The Board of Trustees for the period covered by this report consisted of

**Chairman**Mr Mario Mosquer

**Vice Chairman**Mr Richard Labrador

Mr Alan Brownbridg Mr Kevin Cowles Mr Manolo Galliano Mr Peter Jackson Mr Wilfred Jurado Mr David Parody Dr Keith Farrell Mrs Isabella Guillem Mrs Pamela Cantos

Honorary Life Trustees
Mr Alexis Almeda MBE
Lt Col (Retd) Eddie Guerrero OBE JI
Miss Mariorie Hoare MBE

The Trust's officers for the period were:

Chief Executive
Mrs Claire Montado

**Administration**Mrs Germaine Smar

**Retail Officer** Mrs Sally Fox

**Hon Treasurer**Mr Roy Harding FCI























## CHAIRMAN'S INTRODUCTION

By Mario Mosquera

2011 has been a year of further consolidation and for laying foundations for the future so that the Gibraltar Heritage Trust can have a home for many years to come from which to carry out the function that the Trust was set up to do in the first place which is to ensure that our unique heritage is protected, preserved and conserved for the enjoyment of the present and future generations both for locals and visitors alike.

When I accepted the chair of the Trust in 2009 I set myself several objectives. The first was to increase public awareness of the priceless asset that our man-made and natural heritage is. The second was to engage school children and youth to become involved and aware of Gibraltar's wonderful heritage. The third was to transform the Main Guard into an active centre of information, exhibitions and talks for locals and visitors alike.

We have set short term and long term objectives. In the short term we have seen the Trust become more proactive being increasingly consulted by developers and the public alike whilst liaising with the Government of Gibraltar at fora such as the Heritage Action Committee and the Development and Planning Commission as well as holding regular meetings with the Ministers responsible for Heritage and the Environment.

Through our annual events, competitions awards and projects we hope to continue to remind all of us that Gibraltar's heritage is unique. Yes, there is a lot of work to be done but that is why we are here! We are also very grateful to our Patron, His Excellency the Governor, Sir Adrian Johns, for his continued and enthusiastic support.

The Trust has already embarked on projects aimed at involving school children and through them, hopefully, their parents and families too. This is the most important long term objective! We want to work with local youth clubs to involve youngsters in heritage projects. We have already done so with Devil's Gap. More projects will follow. 2010 saw the participation of many school children in the Trust's bird project with spectacular results. We liaised with GONHS to show our children the wonders of nature by showing the bird ringing project that is on-going at Jew's Gate, year in year out, at present carried out by a handful of volunteers. 2012, being Jubilee Year will see the Trust involve every school in Gibraltar in one of their Jubilee projects.

The future conservation of Gibraltar's heritage must ultimately lie in the hands of our children.

To this effect we hope to have our Main Guard building refurbished internally with the help of sponsorship from Gibtelecom and the Friends of Gibraltar Society. It is also particularly exciting to learn that the long awaited external works to the Main Guard is also to be tabled at Parliament for approval. We have also been told by the new Gibraltar Government that the New Heritage Act is to be introduced as soon as possible. This is great news to everyone who loves and cares about our heritage.

No enterprise can succeed without a core of dedicated and hard-working individuals. I would like to thank the Gibraltar Heritage Trust staff as well as the members of the Board of Trustees without whom our work would be impossible to carry out.

Finally, we urge you all to encourage as many people as possible to become members of the Trust. After all Gibraltar's heritage not only belongs to us all but it is our collective responsibility to look after.

#### YEAR IN REVIEW

By Claire Montado

This report covers the period from the Gibraltar Heritage Trust's Annual General Meeting in December 2010 to 31st December 2011.

This year the Gibraltar Heritage Trust has continued to evolve to effectively address the challenges facing the conservation of our Heritage. The Board of Trustees has been actively identifying and objectively reviewing the function of the Trust and our efficiency in tackling heritage issues.

It is clear that the resources of the Trust are limited. We are the recipient of a Government Grant which covers the salaries and employment costs of staff members, but the reality is that there is potential work for many more if the Trust is to develop into a proactive group leading on raising awareness of and preserving Gibraltar's Heritage.

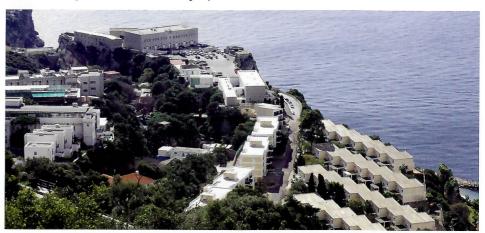
## GHT's role in planning

One area where the Trust's involvement is growing and developing is in its role on the Development and Planning Commission. The Trust's role as a voting member of the Commission has often been viewed as a double-edged sword. On the one hand the Trust is aware of upcoming private developments or building works and is able to comment on them, but often in the case of large scale developments finding itself outvoted by what in our view is a heavily weighed committee.

Another shortcoming of the system has been the way that Government projects

have not needed to come to the DPC at all, meaning that by the time the Trust finds out about the works they are either completed or a fait acompli with very little being able to be done about it and the Trust having to negotiate with developers to mitigate impact on heritage as much as possible, often reliant on the developers' good will.

It must be said that not all projects are negative, but some could perhaps have been carried out in a slightly different way so as to limit the impact on heritage issues.



Buena Vista- the site of a large residential development

One large project of note is the development of Buena Vista for which the Government awarded the development tender on last year. After seeing the proposals at the DPC, which included building two stories on top of the Stone Block and placing a glass bubble over the, listed, Buena Vista Battery, the Trust, led by Richard Labrador as chair of the working group, launched into a series of meetings with the developer. A very comprehensive report on the significance of the Buena Vista area was produced at very short notice for the Trust by Mr Lionel Culatto.

This report was essential in helping other members of the DPC appreciate the historical significance of the site. As a result, the developer altered the scheme to retain and adapt a number of historical buildings within the site for reuse such as the powder magazine which will now become the store for the pool area. Also, the old Royal Gibraltar Regiment HQ building, a stand alone house on the parade will be kept and incorporated into the design. The Trust was not so successful in retaining the right of public access through the site nor were we able to save the stone ablutions block which is marked for demolition. Phase 1 of the development is now at the full planning stage with phase 2, which includes the stone block still awaiting finalisation. The case with Buena Vista stems from a failure within the system to consult the Heritage Trust at an early stage.

The way the procedure should have happened would have avoided much controversy on the site. The Trust should have been consulted to provide input into the tender document which would have been issued with a statement of significance for the site and laid out clearly what was or was not acceptable in terms of the development impacting on heritage to

avoid us having to struggle to get the best outcome within tight restrictions and timeframes in heritage terms. This would have meant that prospective developers would have had a clear picture of how the area could have been developed and the expectations of the Trust within this.

In more recent months there has been a major reform of the planning process. One of the major changes is the fact that the DPC now meets in public and minutes of the proceedings are also available for viewing on the Government's website. Public attendance at the first two commission meetings under this new structure have been mainly from those with an interest in an outcome on an item being discussed but the openness of these meetings and the decisions taken within them are now there for all to see.

What is required now is for the public to engage in the planning process and familiarise itself with it and the very real human issues involved so as to understand the often complex regulations and policies that come into play when making a decision on an application. As far as the Trust is concerned this open structure is both refreshing and welcome. The further undertaking from the Government that all Government projects will be presented at the DPC for guidance is also immensely important from the Trust's point of view. The Government is after all the biggest landlord in Gibraltar and should be seen to be leading by example.

We continue to work in close consultation with Government on the restoration of historic buildings around Gibraltar. A number of recently completed projects which the Trust has been consulted on include: Calpe Barracks, Flat Bastion Mews, Retrenchment Block, 12 Castle Steps and Lopez Ramp.





Calpe Barracks, before and after the works. These are now 3 bedroom maisonettes







12 Castle Steps, before and after and the internal patio. This building has been converted into 4 family homes





Flat Bastion ex Married Quarters now modern family homes









Lopez Ramp, derelict building converted into Claire Borell House, a halfway home for women in need.

The policy by Government to take on dilapidated properties in the old town area, repair to a high standard and sell to owner occupiers at cost is a win/win scenario for both heritage and the local community. Old properties such as those in the old town area have suffered from years of neglect and lack of investment. Many properties have complicated issues which need to be tackled and would be beyond the reasonable reach of the average first time home buyer. Government, acting as the developer, brings with it the resources to tackle these problems at root cause leaving a much tidier end product viz uniform colour schemes, doors, windows and shutters, use of appropriate mortars and materials and the appropriate guidelines and management structure left in place to help the new owners maintain their properties and keep them up to standard.

The resources and specialists exist within the Government to deal with the myriad of problems that the renovation of these properties can bring e.g. solution to damp problems, asbestos removal, difficult access etc. The result is a beautified old town, which has had life injected back into it by the very fact that these buildings are now family homes.

Another important heritage development in the last 12 months has been the establishment of the Heritage and Culture Agency. The Trust had heard rumours of intentions by Government to establish an

agency in early 2010, but enquiries at the time did not get very far. After an exchange of correspondence with the Minister for Heritage on the function of the Agency and its compatibility with the proposed new Heritage Protection Act, which had been through a number of drafts and a lengthy consultation process with the Trust for a number of years, the Trust accepted the concept of the Agency in that it would provide the administrative support required for the enforcement of the forthcoming heritage protection legislation but still had some concerns about the way the Agency would operate, specifically at the Trust's exclusion from the Heritage Management Board. The subsequent election and change in Government has meant that any further progress in this area is on hold whilst the new Government analyses its options. The Government has recently confirmed that the structure of the Agency and staffing levels is currently under review. The Trust has given its views on the way it feels the management of Gibraltar's heritage should be managed in the future in a series of fruitful and open meetings with the new Minister for Heritage. We remain of the firm opinion that this new Heritage Act and the subsequent support mechanisms it requires are essential to the survival of Gibraltar's historic fabric. To set up any new management structure before addressing the requirements of the law is nonsensical in our view – like furnishing a house before it is built.

## Main Guard Works Update

As announced to the membership last year, the Trust decided to embark on the internal refurbishment works to the ground floor of the Main Guard. Work commenced in September 2011 and has hit a number of obstacles since which has delayed its completion. Works were started on the interior space with the demolition of the internal partition wall which instantly

transformed the space by opening it up. We also received confirmation from the previous Government that the long anticipated full restoration of the exterior of the building would be going ahead. Further internal works exposed the ceiling joists which, upon inspection, caused concerns due to dry rot and insect infestation. They needed to be repaired and

supported. This was completed and the rest of the ceiling was treated against further infestation. In the interim an election was called and the resulting change in Government has meant a pause to these works until priorities are decided upon. A way forward has now been established and work is now underway once again.



The Main Guard, in desperate need of restoration work

### Membership

Membership has been stable this year. There has been a further increase in our corporate memberships with 3 new companies signing up. There has been no further increase in other categories with numbers equal to last

year's figures. It seems that recent membership drives have at least sustained numbers although there has been a noted increase in the number of family memberships being taken up.

### **ANNUAL EVENTS**

## 22nd Annual Painting Competition

This year's Painting Competition theme moved to the Upper Rock and focused on Princess Anne and Princess Amelia's Batteries. Those who were willing to brave the possibility of there being apes about had a good day out with many interesting angles and subjects to choose from. As you can see from the winning pictures, the standard was once again very high.



## The winners were:

#### **ADULT SECTION**







2nd Prize: Lorraine Bughagiar



3rd Prize: Vin Mifsud



Highly commended: Catriona Macniven



Highly commended: Michelle Whaanga

## JUNIOR SECTION



1st Prize: Ivan Duarte



2nd Prize: Adrian Castellon



3rd Prize: Lillian Fa



Highly Commmended: Hebe Rithes Wohlrab



Highly Commmended: Shannon Robles

#### **CHILDRENS SECTION**



1st Prize: Zyra Barcio



3rd Prize: Purab Chawla



Highly Commended: Maia Norton



Highly Commended: Brielle Lexis Gafan



Highly Commended: Christian Mercieca



Highly Commended: Letizia Greco

## Heritage Awards -

In our annual Heritage Awards, there were 4 individual awards this year, a special commendation and two commendations.

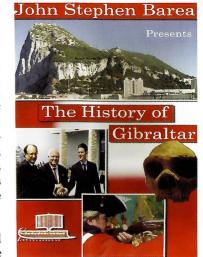


Marjorie Hoare

The first Individual Heritage Award was awarded to Miss Marjorie Hoare for a lifetime contribution to the preservation of Gibraltar's Heritage. As one of the founding members of the Gibraltar Heritage Trust, Miss Hoare's support of all matters heritage has been unstinting, continuing to this

day as an Honorary Trustee on the Board of the Gibraltar Heritage Trust.

The second **Individual Heritage Award** was awarded to **Mr John Stephen Barea** for the production of the DVD 'The History of Gibraltar'. Researched and compiled over a seven year period, the resulting



'The History of Gibraltar' DVD produced by Mr Barea



3 Horse Barrack Lane

production brings together original artwork, historical photographs and footage to recount a detailed history of Gibraltar.

The third **Individual Heritage Award** was awarded to the late **Mr John Manuel Risso** for the refurbishment of the building at 3 Horse Barrack Lane. This building, today a family home, was refurbished internally and externally using authentic materials and respecting the character of the building



8 North Pavilion Road

and adding to the character of Main Street. The fourth **Individual Heritage Award** was awarded to **Mr Patrick Pilcher** for the refurbishment of 8 North Pavilion Road. This building had been refurbished into a beautiful family home respecting the colonial character of the building and its garden.

Furthermore, a **Special Commendation** was awarded to **Headquarters Gibraltar British Forces** in recognition of the support given to the Trust over many years and a **Commendation** was awarded to Flipten Ltd and Ibex Insurance for the buildings at 21-23 Engineer Lane and 66/68 Irish Town



66/68 Irish Town



21-23 Engineer Lane

respectively. In both cases the exterior of the buildings have been refurbished and restored using authentic materials where possible. With this award it was felt that full commendations could not be made because in a number of cases original features within the building had been lost due to the application of a broadsheet of building regulations which led to the partitioning of rooms, the loss of ceiling moldings amongst other things. This is a very real problem with historic buildings in Gibraltar and one the new heritage legislation will address.

#### Member visits

Our programme of visits for members has also been very well attended with high demand for visits. The past 12 months have seen guided visits to the Tunnels, Moorish Castle, the King's Chapel and a day trip to Tarifa on the 200th anniversary of the Siege of Tarifa.



A tour of the Rock's tunnels and gun emplacements



Laying a poppy wreath at the site of the breach on the 200th anniversary of the Siege of Tarifa



Pepe Rosado delivers a talk on the history of the King's Chapel



A walk around the Great Siege defences



A visit to the Roman ruins of Baelo Claudia at Bolonia



A tour of the western defences



A visit to the battlements of the Moorish Castle

#### Friends of Gibraltar -

The Trust continues to work closely with the United Kingdom-based Friends of Gibraltar Society (FOGS) and, as is traditional, a group of over 30 members visited Gibraltar in June on their annual visit. The visit was organised from the UK end by the Society's Hon Secretary Janet Whiteley, whilst the Trust's Vice Chairman, Richard Labrador, took responsibility for the Gibraltar end.

A full programme was organised for the group such as a visit to the King's Chapel



The Friends pause for a photograph



A walking tour of the Alameda Botanical Gardens

where Dennis King gave a very interesting talk, a visit to the Cable Car upper station courtesy of M H Blands, a visit to the Naval Base and a visiting war ship courtesy of CBF, and the highlight of the visit, as always, was the Queen's Birthday Parade and the Garden Party which they were invited to by His Excellency the Governor. Richard Labrador and Claire Montado attended the Friends Annual Seminar &



A tour of the King's Chapel

Dinner at Winchester in October. The Trust very much values the support given by the Friends, not just in financial terms (this year they have allocated £10,000 for the refurbishment of the Main Guard shop) but also the enthusiasm and encouragement that they bring to ensure that together we keep the importance of our heritage in everybody's mind both locally and in the UK.

## PROJECTS —

The various working groups of the Trust have had a busy year working on a number of projects.

#### A Year in the Life of Gibraltar

A major project for the Trust which we reported on having started last year came to its satisfactory conclusion with the launch of the much anticipated book 'A Year in the Life of Gibraltar' in November. The project ran over an 18 month period and took a great deal of commitment from its 12 voluntary photographers, but especially David Parody, project leader and Trustee. In total just over 7,000 photographs were taken for the project with around 700 making it into the book. The book itself is a substantial volume at 264 pages of quality photographs. The final product hit the shelves and sold well in the run up to



A page from the book

Christmas. Sales have now tailed off but demand is still there for a book which will stand the test of time as having captured a snapshot of life in Gibraltar in 2010/11. An accompanying website to the book where the photographers share their favourite images can be viewed via the trust's website or at www.dotcom.gi/yitlog







## Devil's Gap Battery

Devil's Gap Battery is one of the Retired batteries. Situated in the Upper Rock Nature Reserve it ceased its role of close defence in 1954, however its two 6-inch guns are still in position.

Trustees of the Gibraltar Heritage Trust, on the Buildings and Fortifications working group participated in the Clean Up the World Campaign in September with a project to clean up Devil's Gap Battery. The Trust was supported by the 1st/4th Scout Group, who together with their leaders were there in force and worked extremely hard to clear out the rubbish that had accumulated in the battery over the years.

The Trust's Building and Fortification Working Group has identified the battery for a refurbishment project and the clear out marked the first phase. Mark Rodriguez, Group Scout Leader for the 1st/4th mobilised his group with great efficiency. The Scouts, aged between 8 and 14 years, worked solidly for the duration of the morning to remove what ended up being 4 lorry loads of rubbish from the battery. The sense of teamwork amongst the youngsters was inspiring to watch. Once the physical clearout was complete, Trustee Pete Jackson gave the group a short tour of



Ongoing problem with graffiti and vandalism on site

the site and an insight into how the battery worked. Our thanks go out to the Scouts and their leaders for a job well done. Follow up to the project has continued with scouts visiting the site to give the guns a repaint and clean up grafitti at the site. This is a persistent problem, but one that the Scouts are dedicated to challenge. The Trust has also fitted a new security gate on the site to deter vandals from entering the lower rooms of the battery. Work at the site is ongoing.



New graffiti on a freshly painted gun

#### **INDOE** Graves

The Trust funded the refurbishment of two graves in North Front Cemetery after an application for help was made to us by the Civil Defence Association. The association was commemorating the 60th Anniversary of the Bedenham Explosion in Gibraltar and were also adopting George Henderson, a George Cross award holder who had not been specifically



Before

remembered by any association in the UK. The Trust supported the events by paying for the refurbishment of both Sub Officer Henderson's Grave and Chief Fire Officer Albert Indoe's grave. Both Men served in the Dockyard Fire Brigade. The result is a marked improvement of the plot. The works were carried out by Charles Anes Ltd.



After

16

#### TRUST PUBLICATIONS

#### Calendar

The annual Calendar was produced in time for Christmas sales. With the release of the castle complex due to the move of HM Prison to a new facility in late 2010, it was thought apt to dig out views of the Castle itself and present it as the theme for the year's Gibraltar Heritage Trust calendar, and feature a mix of historic prints and watercolours as well as plans and photographs of the castle over the centuries.

The Castle, built in its present form in 1333, has become synonymous with the Rock's outline. Perched on the slopes, about halfway up the Rock it is a feature which held command over the town for centuries. It has been painted, sketched and photographed numerous times over the centuries and is destined to continue to be so as it has recently deservingly been described at the 'Jewel in Gibraltar's town' with exciting plans to interpret its history and open it up fully to the public as a tourist site.

The project to recover the Castle is a complex one which involves an interdisciplinary approach. What is apparent from the images in this calendar are the changes that the castle has undergone over the years. Inevitably it has been the target of many attacks. These battle scars are part of the story the castle has to tell. One of the challenges of the project will be to define



where the line on what is removed and what is restored is drawn. For example the crenellations at the top of the Tower of Homage were actually rebuilt in the late 20th Century, but it is apparent from the watercolours and photographs that they had not existed for at least 100 years prior to this.

Today we associate the outline of the castle with these crenellations. They have become part of what we expect the castle to look like. So, how far back should we take the restoration? What should be left and what should be removed? The answer to these questions will come as the result of a process of investigation and research and difficult decisions will need to be made. We will be judged by future generations on what we do with the castle and how we chose to interpret it. Exciting times lie ahead.

## **Journal**

The production of Journal No18 is delayed this year but production is now at the layout stage and will be published shortly.



## Heritage Policy & Legislation

Changes to the Government have inevitably meant a delay in the process and procedures of the review of heritage protection legislation. However the Trust's view remains unchanged. Modern legislation is required immediately. The Trust continues to react to reports of destruction or alteration of our heritage environment. Of continuous serious concern is the gradual erosion of elements of our architectural heritage, window proportions, door styles, roof-scapes, even sometimes battles over the garish choice of colour in which a building is painted. The Heritage Act will go some way towards addressing these issues at foundation

level, but the Trust has an important role to play in winning hearts and minds through raising awareness of the issues involved.

A further issue of concern is the management of the tender process. In August 2011, the MOD and GoG came to another lands agreement where the largest ever package of lands and buildings will be handed over from the MOD to GoG. Not all of these properties will be of apparent heritage value in

the traditional sense, but a number of them will be.

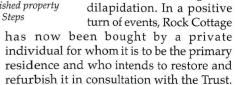
Many of these buildings are character properties, built over 100 years ago. They are built in the characteristic colonial style that gives Gibraltar its unique architectural mix. By not applying any tender conditions on resale, redevelopment etc, these properties are at risk of either being knocked down, developed to an extent that their unique historical character is lost, or



Lind House

kept empty whilst the new owner speculates on the property market whilst the property falls into disrepair. We have already started making representations to

Government on the potential this deal has to improve the management of our urban fabric. We need tender conditions to clearly set out what can and cannot be done to these buildings to be tight from the outset and enforced actively. What we cannot have is another situation such as that with 'Rock Cottage', 'Lind House' or 'Beaulieu House' currently standing empty as they have been since 2004 and in various stages of dilapidation. In a positive turn of events, Rock Cottage



Owning or living in an old property brings a particular set of responsibilities. These buildings are unique to Gibraltar and to our urban environment. The maintenance of original features on these properties, both inside and out, such as shutters, windows, fireplaces, stairways and ceiling



A recently refurbished property at Castle Steps

mouldings, need to be brought to the fore. These original features are priceless and add character and value to any property.

Gibraltar's urban landscape is important to preserve. Our surroundings define our community and local architecture plays a significant part. Let's not miss out on this opportunity through mismanagement of our assets.



Beaulieu House

## OTHER PROJECTS & MISCELLANEA

## Trafalgar Cemetery —

The Trust continues with its input in the Trafalgar Cemetery. We are currently preparing a project to refurbish the paths and walkways within the site to improve visitor safety.

## Witham's Cemetery —

In the run up to Christmas a group of volunteers from the Trust along with a group from the Environmental Safety Group spent a morning cleaning up in Witham's Cemetery. The Gibraltar Heritage Trust has

coordinated a number of clean up campaigns with a number of voluntary groups within Witham's Cemetery over the years and has always had the problem of long term management of the cemetery on its agenda. The main issue of a heritage site such as this one is the fact that it is tucked away within a residential area, and with no frequent visitors has become over grown, full of rubbish and many of the graves have fallen into disrepair. The cemetery provides a valuable green space and when managed can provide a peaceful spot in this area, just as the Trafalgar Cemetery does. This latest cleanup with the ESG has highlighted the potential of this site and the continued desire of the community to see it remain as a green area. More importantly, the Trust received the welcome news that the landscaping of



the cemetery had been included by Government within the scope of the adjacent refurbishment of the old Plata Villa school. The change of Government following the general elections has meant that this

project is now on hold, however it is still on the Trust's agenda. It is clear that a project in this area will breathe life back into the site and ensure its survival for future generations to enjoy.



### Oueen's Diamond Jubilee —

The Trust will be announcing a number of projects to commemorate the Queen's Diamond Jubilee and is working closely with the Government's Jubilee Committee on this.

## 

With the change in Government at the end of 2011, it is only natural that there will be a hiatus in progress on a number of issues. The Trust has to some extent taken a step back whilst allowing the new Government to settle in whilst also being proactive offering our help and experience on working towards improved preservation of our historic environment. The relationship is open and positive from the outset and so far augurs well for a positive working structure.

The Trust continues to plan the usual range of events for members and public awareness initiatives such as the next issues of Heritage Matters Magazine which is in the pipeline.

We hope that 2012 will see the refurbishment of the Main Guard building in its entirety and the fruition of the exciting plans we have for the Trust in working towards fulfilling its aim of promoting a wider understanding and appreciation of Gibraltar's urban and natural heritage.

## Collage of entries from Painting Competition -



Katie Norton
 James Neish
 Letizia Greco
 Danilla Pitto
 Megan Finlayson
 Christian Mercieca
 Arianne Garro
 Isabella Griffin
 Alesha Ocana
 Michelle Gonzalez
 Ryan Brown

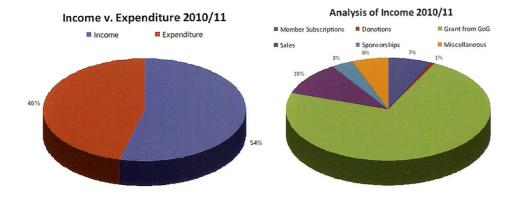
## **Financial Summary**

The Trust's total income in financial year 2010/11 amounted to £100,098. A major component of this being the grant from the Government of Gibraltar which goes towards staff and administrative costs.

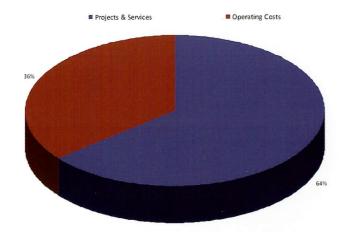
Included within this total are income from sales, sponsorships for events and publications, income from memberships and donations. Areas of the Trust's income

and expenditure are analysed in the charts below. The Trust's expenditure in 2010/11 totalled £92,872, which resulted in a net operating surplus for the year of £7,226.

The detailed accounts for the period have been submitted to the government auditors. Copies of the accounts will be made available to Trust members upon request once certification has been received.



#### Analysis of Expenditure 2010/11





# Have you got your copy?



## Available for £15

from

The Gibraltar Heritage Trust

